

Naval Submarine League Fall Conference

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- <u>Undersea Advantage</u> remains crucial to enabling world peace and winning conflicts
 - Potential to erode if we are not relentless
 - ➤ We all get paid to <u>WIN</u>
- Must continue to balance/execute near-term efforts and future needs
 Design, develop, build, and sustain all needed
- If not *NOW*, then *WHEN*?
 - Need high energy every day
- If not US, then WHO?
 - > Navy and Industry <u>TEAM</u> vital look in the mirror, it is <u>US</u>



Remember This

What Do <u>WE</u> want <u>OUR</u> legacy to be? Navy and industry must execute with urgency

